

**Specification of Competency Standards**  
**for the Security Services Industry**  
**Unit of Competency**

Functional Area - Close Protection Services

Title	Formulate a set of close protection strategies for the client under protection
Code	107756L5
Description	This unit of competency applies to security personnel at managerial level responsible for overall planning and design of close protection operations. It covers the abilities to formulate a set of appropriate and feasible close protection strategies based on the findings after a threat and risk assessment for the client under protection.
Level	5
Credit	3
Competency	<p>Performance Requirements</p> <p>1. Knowledge about close protection strategies:</p> <ul style="list-style-type: none"> <li>• Understand the prescribed scope of service and the client's desired level of protection</li> <li>• Understand the resources available and flexibility in providing the related protection services</li> <li>• Be able to effectively communicate and liaise with the client regarding his / her protection needs and preferences</li> <li>• Demonstrate creativity and resourcefulness in formulating effective close protection strategies.</li> </ul> <p>2. Formulate close protection strategies:</p> <p>Be able to:</p> <ul style="list-style-type: none"> <li>• Analyse the client's needs for protection based on: <ul style="list-style-type: none"> <li>○ The client's desire to keep a high or low profile in public</li> <li>○ The public image as desired by the client</li> <li>○ Whether close contact with the public is preferred</li> </ul> </li> <li>• Collate further information and intelligence about the client</li> <li>• Identify potential threats and risks against the client</li> <li>• Formulate appropriate strategies for close protection based on the client's needs and the risk assessment results, which should include but not limited to: <ul style="list-style-type: none"> <li>○ A close protection team with sufficient manpower, clear reporting structure and roles and responsibilities</li> <li>○ Plans for protection of the client when on foot, in transit by transportation, in physical environment, in public events and in public areas, etc.</li> <li>○ Contingency plans to safeguard the client and arrange for evacuation in case of emergency</li> <li>○ Response plans for possible attacks</li> </ul> </li> <li>• Consolidate the above into a set of close protection strategies for the endorsement of management and other relevant stakeholders</li> </ul>
Assessment Criteria	<p>The integrated outcome requirements of this UoC are the abilities to:</p> <ul style="list-style-type: none"> <li>• Formulate appropriate and feasible protection strategies; and</li> <li>• Able to cater for the protection needs of the client and mitigate the threats and risks identified</li> </ul>
Remark	Revised on Dec 2018