## Specification of Competency Standards for the Information & Communications Technology Industry Unit of Competency

## Functional Area - Strategic Management

| Title                  | Formulate strategies on business relation management  |
|------------------------|---|
| Code                   | 111213L6  |
| Range                  | Formulate strategies to manage and maintain the portfolio and relationship with business partners in an organisation to achieve its business goals. Business partners include customers, vendors/suppliers, industry peers, internal staff and other external stakeholders. This UoC concerns competences for fortifying partnership with clarity of communication, understanding and trust.  |
| Level                  | 6   |
| Credit                 | 6 (For Reference Only)  |
| Competency             | <ul> <li>Performance Requirements</li> <li>1. Possess knowledge in the subject area</li> <li>Critically understand the organisation's business mission, vision, goals and business</li> </ul>   |
|                        | <ul> <li>Critically understand the organisation's business mission, vision, goals and business objectives and core values</li> <li>Know the needs and interests of business partners (such as stakeholders, customers, colleagues, vendors/suppliers, and industry peers)</li> <li>Possess excellent skills that help communicate effectively and efficiently with various types of business partners</li> <li>Possess in-depth experience with contract management and supplier evaluation management</li> <li>Proficient with commercial &amp; management skills such as management of business finance, communication, people, change, negotiation and business operations</li> <li>Aware of digital transformation opportunities that could benefit and enhance business relationship management</li> </ul>   |
|                        | 2. Formulate the partner/supplier relationship strategies   |
|                        | <ul> <li>Steer a team to identify and classify partners in terms of importance to the organisation, such as long term, short term, project based, strategic partners, strategic customers, major suppliers, etc.</li> <li>Define procedures on maintaining professional relationship and mutual interest with partners by managing partners uniquely with appropriate person or departments. e.g. senior managers, sales departments, operations, HR, etc.</li> <li>Establishing and maintaining continuous communication channel with the partners to maintain and build mutual respect with partners</li> <li>Periodically review the effectiveness of partnership and its associated policies, make changes with necessary</li> <li>Take advantage of new technologies and digital transformation opportunities to enhance business relation management</li> </ul> |
|                        | 3. Exhibit professionalism  |
|                        | <ul> <li>Always maintain a professional relationship with various business partners</li> <li>Always strike a proper balance among all stakeholders</li> </ul>   |
| Assessment<br>Criteria | <ul> <li>The integrated outcome requirements of UoC are the abilities to :</li> <li>Identify and classify different types of partners</li> </ul>  |
|                        | <ul> <li>Manage and maintain the portfolio and relationship with business partners while<br/>upholding mutual interests and establish mutual respect and trust</li> </ul>   |

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Remark