Functional Area: Strategic / General Management (Strategising & Formulation)

1.	Title	Formulate the overall CRM strategy and sub-strategies for the company
2.	Code	ITCSSG506A
3.	Range	This UoC applies to all considerations and actions to formulate the overall CRM strategy and sub-strategies for the company. This is the fundamental step for establishing targets and guidelines for subsequent steps relating to the formulation of CRM strategies and detailed implementation tasks.
4.	Level	5
5.	Credit	3
6.	Competency	6.1 Possess the knowledge in the subject area Possess extensive knowledge of the fundamental necessity in establishing and formulating the company's overall CRM strategy and related sub-strategies, which serves as directions / guidelines for all related subsequent activities Possess knowledge that CRM is not just a piece of software, technology or processes used to operate the business, rather CRM is itself a strategy and needed to be established strategically Experienced with conducting competitive analysis and understand that a comprehensive competitors analysis has to be conducted across the range of customer segmentations established by the company Critically understand that strategy setting is usually indicative in nature and formulation of associated sub-strategies can effectively facilitate the actual implementation Be aware of the numerous factors needed to be considered, weighted and judged during the process of CRM strategy and sub-strategies formulation Fully aware of the crucial effects in formulating the correct CRM strategies towards the overall success of the products / services or even the company as a whole Keep abreast of the latest development of CRM, especially in the ICT industry
		6.2 Formulate the overall CRM strategy and sub-strategies for the company Be able to: Critically evaluate information which influences the establishment of CRM strategies such as basic principles of CRM, common approaches and tools in CRM, etc Formulate roadmaps of CRM strategies and sub-strategies which cover different scenarios, with particular references to the ICT industry Demonstrate a high capability to ensure the roadmap of CRM strategies and sub-strategies are cohesive and compelling, and take into consideration the effectiveness and efficiencies of different alternatives Plan the deployment of CRM strategies and sub-strategies to ensure it is in line with the roadmap developed and in consistency with the overall company objectives and policies If necessary, proceed to evaluate different alternatives and select CRM software solutions that best fit the established CRM strategies and sub-strategies

	 Establish effective communication and reporting channels with management to ensure their understanding and support of the CRM strategies and sub-strategies proposed Establish effective communication and monitoring channels with staff members to ensure their understanding of the CRM strategies / sub-strategies, and work towards their implementation 6.3 Exhibit professionalism Always ensure all related staff members contribute their greatest effort and honestly in working towards the final establishment of the company's CRM strategies and sub-strategies Always prioritise customers' interest as highest while 	
	considering and formulating CRM strategies	
7. Assessment Criteria	Criteria i. successfully propose and establish a set of CRM strategies and sub-strategies for the company	
	ii. present the chosen CRM strategies and sub-strategies with critical analysis against the alternative choices	
	iii. ensure the actual implementation of the established CRM strategies and sub-strategies are following the CRM roadmap created	
Remark		